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#### Model for Managing Complex Change

Vision	Skills	Incentives	Resources	Action Plan	=	Success
Vision	Skills	Incentives	Resources	Missing	=	False Starts
Vision	Skills	Incentives	Missing	Action Plan	=	Frustration
Vision	Skills	Missing	Resources	Action Plan	=	Resistance
Vision	Missing	Incentives	Resources	Action Plan	=	Anxiety
Missing	Skills	Incentives	Resources	Action Plan	=	Confusion

Framework for Implementing School Change



Understanding their perspective

**Keys to building**a culture of trust

Meling

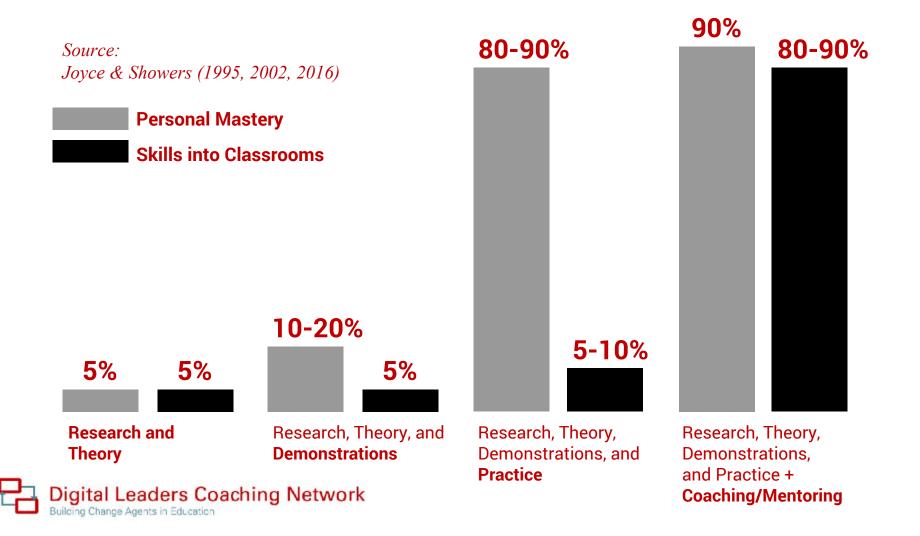


Inspect what

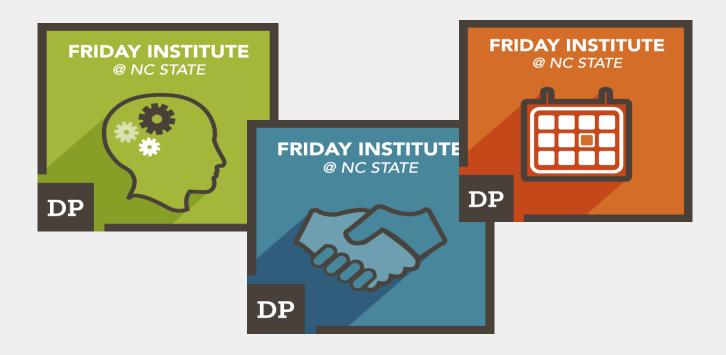
you expect







#### Micro-credentials







Framework for Implementing School Change



## Learner Agency

(Fancsali, et. al., IMPAQ International, Raikes Foundation, 2013)



- 1. Growth mindsets: "I can learn."
- 2. Self-efficacy: "I can do this."
- 3. Relevance and purpose: "This is important to me."
- 4. Social belonging: "I belong here."
- 5. Goal setting and management: "These are my goals, and I can reach them."
- 6. Metacognition: "I know myself and what I need to do."
- 7. Social capital: "I can get help when I need it."





Students take risks when teachers take risks.

Teachers take risks when their leaders take risks.



#### Try It Tomorrow....

- 1. Use Barbara Brays' Continua of Voice and Choice to start or deepen conversations in your schools..
- 2. Consider how to incent educators to change their learning spaces to more closely model personalized teaching and learning.

## LEADING PERSONALIZED AND DIGITAL **LEARNING** A FRAMEWORK FOR IMPLEMENTING **SCHOOL CHANGE Mary Ann Wolf Elizabeth Bobst Nancy Mangum**

# Leading Personalized and Digital Learning: A Framework for Implementing School Change



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